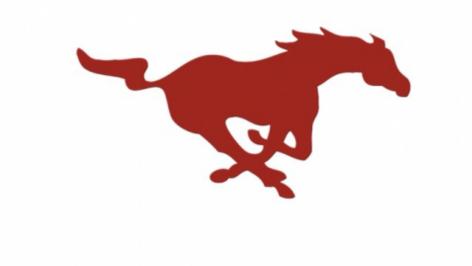
Georgetown Independent School District Ford Elementary School 2020-2021 Ford Campus Improvement Plan



Mission Statement

District and Campus Mission: Inspiring and empowering learners to lead, grow, and serve.

Ford Elementary is dedicated to empowering students and staff to lead, grow, and serve by creating a challenging, collaborative learning environment that brings the GISD Learner Profile attributes to life for our learners and leaders.

Vision

District and Campus Vision: Home of the most inspired students, served by the most empowered leaders.

Jo Ann Ford Elementary's vision is to inspire and empower learners and leaders through building positive, collaborative relationships and designing engaging work for students and staff.

Core Beliefs

Ford Elementary Believes that the GISD Learner Profile Drives the Work Designed for Students:

The GISD and Ford Learner:

- 1) Communicates, collaborates, and applies critical thinking
 - 2) Creates and innovates
 - 3) Obtains knowledge through inquiry and exploration
 - 4) Adapts and perseveres
 - 5) Develops self knowledge and personal responsibility
 - 6) Builds and models respectful relationships

Core Beliefs:

We believe public education is the foundation of our community. Article 7, Section 1 of the Texas Constitution says that a system of free public schools is essential to the preservation of the liberties and rights of the people, and that it is the duty of the State Legislature to establish and make suitable provision for the support and maintenance of those school systems.

Our actions should be student-centered. [relationships]
All children deserve positive relationships with caring adults who recognize their potential and attend to the needs of the whole child.

It is our responsibility to prepare students for their future. [innovation] A growth mindset, ongoing evaluation, and adaptation are critical in our evolving and growing society.

Developing leaders is vital to our success. [system + structure]
Leadership development at all levels drives our performance as a district, and, viability as a thriving community.

Instruction should be designed based on the needs of the learners. [learning]

Learners require customized, well-designed educational experiences that develop their unique interests and talents to create a passion for learning.

Community engagement enhances educational experiences. [collaboration + engagement]

Collaborative environments that give voice and offer ownership to stakeholders are essential to meeting current and future needs.

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Goals

Goal 1: Student - Centered: Develop a future-ready learning experience that reflects student voice, choice, and ownership.

Performance Objective 1: 100% of Ford teachers will participate in intentional, scheduled common-team planning that includes professional learning communities with collaboratively developed and established agendas and goals for design and work.

Evaluation Data Sources: master schedule, scheduled design flex-time agendas, lesson plans, professional learning agendas, student work, and CBA data

Strategy 1: All Ford teachers will utilize the GISD curriculum and GATE resources, along with district adopted resources	Reviews			
to design, plan, and align instruction around high priority learning standards.		Formative		
Strategy's Expected Result/Impact: Feedback and data will be used to inform instructional practices, work designed for students, and assessments used to track student progress.	Dec	Mar	May	Aug
Staff Responsible for Monitoring: Team Leaders Jessica McMullen Julie Patterson				
Strategy 2: Teaching teams will meet weekly to focus on identifying instructional design needs based on hard to		Rev	riews	
teach/difficult to learn concepts, alignment of standards with best practices, and strategic use of design qualities to motivate		Formative		Summative
students and foster high levels of engagement.	Dec	Mar	May	Aug
Strategy's Expected Result/Impact: High level of engagement CBAs that reflect high levels of mastery Lessons designed with specific design qualities that target student engagement Staff Responsible for Monitoring: Jessica McMullen				
Julie Patterson				
Strategy 3: Collegial conversation protocols for analyzing student work will be utilized in PLCs that include			riews	
interventionists and administration to review student work and learning artifacts to drive plans of action for targeted		Formative		Summative
support for small group intervention, reteaching, and progress toward mastery of learning goals.	Dec	Mar	May	Aug
Strategy's Expected Result/Impact: Charted student performance and improvement plans will be in place with targeted small group processes that lead to student growth and performance.				
Staff Responsible for Monitoring: Jessica McMullen Julie Patterson				
Jodi Conrad				
ESF Lever 5: Effective Instruction				

Strategy 4: Intervention and Enrichment Flex time will be redesigned to allow for students to have targeted, personalized		Revi	iews	
instruction on targeted objectives, standards, and TEKS. Struggling students will receive small-group, individual, or tiered		Formative		Summative
support, while students at mastery will receive opportunities for deeper learning, acceleration of a standard, or experiences that elevate learner profile attribute attainment.	Dec	Mar	May	Aug
Strategy's Expected Result/Impact: Increased mastery of standards, Academic progress and growth of all students in achievement and performance, RTI conversations are flexible, changing, and designed to meet students' learning needs.				
Staff Responsible for Monitoring: Jessica McMullen, Julie Patterson, Jodi Conrad, Dena Osterman, Amy Supak, Amanda Alff				
ESF Levers: Lever 5: Effective Instruction				
No Progress Continue/Modify	X Discont	inue		•

Performance Objective 2: 100% of Ford staff will participate in professional leadership and learning opportunities that advance the GISD Strategic Framework, promotes Learner Profile Attainment, and increases student ownership, leadership and growth.

Evaluation Data Sources: professional learning agendas and attendance, lesson plans, campus walkthrough, CBA data, student work produced.

Strategy 1: Professional learning opportunities will be designed to train staff and promote use of instructional resources,	Reviews				
materials, assessments, and technology in core subjects including, but not limited to MAP, STMath, STEMScopes,			Summative		
Mentoring Minds/Motivation Math, Reading A-Z, Raz Kids, Iknowitmath, Flocabulary, SeeSaw, and Google Classroom.	Dec	Mar	May	Aug	
Strategy's Expected Result/Impact: Increased student access to programs and utilization of student data to inform instruction documented in teacher lesson plans and classroom walkthroughs. PLCs will focus on data and design qualities used to engage students through tech programs.					
Staff Responsible for Monitoring: Digital Learning Coach - Sandy Kendell Principal - Jessica McMullen Assistant Principal - Julie Patterson					
Strategy 2: The percentage of teachers and staff trained in Capturing Kids Hearts, Process Champions, and Winning		Rev	iews	•	
Cultures will increase in 2020-2021 and staff will implement methodologies and strategies school-wide.		Formative		Summative	
Strategy's Expected Result/Impact: Decreased Student Discipline Referrals;	Dec	Mar	May	Aug	
Strong student-teacher relationships Action team focused on keeping CKH fresh and meaningful for staff and students					
Staff Responsible for Monitoring: Stacy Crawford - Lead Process Champion Jessica McMullen Julie Patterson					
Strategy 3: 100% of Ford staff will participate in and be trained as a member of the Social Emotional Learning Cohort2 in		Rev	iews		
2020-2021.		Formative		Summative	
Strategy's Expected Result/Impact: Increased understanding of equity practices and trauma informed school procedures.	Dec	Mar	May	Aug	
Staff Responsible for Monitoring: Karen Cavanaugh Jessica McMullen	0%	0%	0%		
No Progress Accomplished — Continue/Modify	X Disconti	nue		•	

Performance Objective 3: 100% of Ford teachers will participate as a member of Leading Learning Teams that focus on specific content & curriculum areas of (Literacy - Reading & Language Arts) (Mathematics and Pathway Math) (Science and Social Studies). Leading Learning Teams will be designed, developed, implemented, and utilized for campus-wide standards-based instructional alignment to include resource development, lesson, activity, and instructional delivery, and campus goal targets of engaging work for students.

Targeted or ESF High Priority

Evaluation Data Sources: Student work samples, data results from screeners, formative assessment data, STAAR, PLC meeting logs and agendas

Strategy 1: Ford teachers will curate resources on each Leading Learning team and develop instructional protocols to		Rev	iews	
discuss student work, best practice, and engagement strategies for content areas.		Formative		Summative
Strategy's Expected Result/Impact: Exemplars of recommended resources and activities aligned K-5th	Dec	Mar	May	Aug
Staff Responsible for Monitoring: Jessica McMullen Jenna Shinners Julie Patterson	0%	0%	0%	
Strategy 2: Leading Learning Teams will design, create, and develop practices for student-led learning, student-ownership,		Rev	iews	
and formative assessments in content areas.		Formative		Summative
	Dec	Mar	May	Aug
	0%	0%	0%	
No Progress Accomplished — Continue/Modify	X Disconti			

Performance Objective 4: Additional team time will be added and utilized in the Ford schedule for ongoing, reoccurring design for each teaching team. Teachers will have additional planning time to utilize the process for strong instructional design that is customized, personalized, and aligned for students.

Strategy 1: Weekly additional team time will be scheduled for all teams and bi-weekly team time scheduled to include	Reviews			vs	
specialists and support staff.	Formative S			Summative	
	Dec	Mar	May	Aug	
	0%	0%	0%		
No Progress Accomplished — Continue/Modify	X Disconti	nue			

Performance Objective 5: Multi-Tiered Systems of Support meetings will be scheduled every six weeks for ongoing review data at all levels (student, class, team, and campus-wide) to make instructional decisions and plan for strategic progress toward student and school goals, learner profile attainment, and progress monitoring for every student. Teaching teams will work in collaboration with campus leadership to analyze school-wide and grade level trends and patterns in student performance with progress monitoring.

Targeted or ESF High Priority

Strategy 1: NWEA Map data will be analyzed, reviewed, and used for student personalized learning groups during target	Reviews			
time.	Formative			Summative
	Dec	Mar	May	Aug
	0%	0%	0%	
Strategy 2: Teachers and interventionist specialists, along with campus administration, will track student data through		Rev	iews	
progress monitoring based upon growth in district screeners from BOY, MOY, and EOY with Math & Reading NWEA		Formative		Summative
MAP results, Imagine Math, STAAR, District CBAs, and common formative assessments.	Dec	Mar	May	Aug
Strategy's Expected Result/Impact: Mastery of standards, targeted small group instruction and intervention. Subpopulations monitored for progress, growth, and performance. Targeted support will be evident in lesson plans and documented in classroom walkthroughs and PLC agendas. Staff Responsible for Monitoring: Interventionists GT teacher Team Leaders Teachers Principal				
Strategy 3: Ford teachers and staff will monitor the rates of high academic performance occurring through Gifted and		Rev	iews	
Talented instruction, advanced math, and above grade level TEKS and learning standards in Curriculum Management Plan.		Formative		Summative
Strategy's Expected Result/Impact: Formative assessments show mastery, student progress monitoring growth, Lesson Plans demonstrate above grade level TEKS and through CBA data. Staff Responsible for Monitoring: GT Teacher Advanced Academics Coordinator Counselor	Dec	Mar	May	Aug

Progress measures/rates of students identified as and served through special programs that include English as a Second Language, Special Education, and Economically Disadvantaged. Strategy's Expected Result/Impact: Schedules and interventions demonstrate high levels of student support connected with student needs. Consistent PLC agendas will document clear interventions or next steps for students making minimal progress. Parent Meetings and RTI/referrals will be utilized to provide a review of data and planning for student support. Progress monitoring and RTI will be utilized to ensure that Ford Elementary serves students in the Least Restrictive Environment. Staff Responsible for Monitoring: Jessica McMullen Jodi Conrad Dena Osterman	
Strategy's Expected Result/Impact: Schedules and interventions demonstrate high levels of student support connected with student needs. Consistent PLC agendas will document clear interventions or next steps for students making minimal progress. Parent Meetings and RTI/referrals will be utilized to provide a review of data and planning for student support. Progress monitoring and RTI will be utilized to ensure that Ford Elementary serves students in the Least Restrictive Environment. Staff Responsible for Monitoring: Jessica McMullen Jodi Conrad	Summative
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Amanda Alff Rebecca Graham Julie Patterson Classroom Teachers ESF Levers: Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction	

Performance Objective 1: Ford Elementary will engage our parents and the Georgetown community in opportunities, experiences, and activities at the campus and district level.

Evaluation Data Sources: calendars, community involvement, volunteer logs, grants funded, sponsorships, mentoring program success, survey feedback

Strategy 1: Parents, PTA, volunteers, and community members will be involved virtually in campus goal setting, campus		Rev	iews	
action teams and as parent liaisons with special programming or events at Ford.	Formative			Summative
Strategy's Expected Result/Impact: Parents and volunteers serving in collaborative roles on campus; Campus and community partnerships working together in service projects. Staff Responsible for Monitoring: Action Team Leaders Campus Design Team Jessica McMullen Ford PTA Lisa Torres	Dec	Mar	May	Aug
Strategy 2: 100% of our Ford teachers and students will use digital platforms /portfolios to share, celebrate, and		Rev	iews	
communicate student work to families.	Formative			Summative
Strategy's Expected Result/Impact: Parent feedback will show increased learning of the Learner Profile, Student Learning, and Strategic Framework in connection to teaching and learning. Staff Responsible for Monitoring: Jessica McMullen Julie Patterson Sandy Kendell	Dec	Mar	May	Aug
Strategy 3: Ford Elementary will focus on increasing student engagement for attendance purposes for inperson and remote		Rev	iews	
learning by personally making contact with students/parents when a student is absent. 100% of Ford teachers will utilize		Formative		Summative
Google Classroom for students to have access to daily work and participate in class daily activities.	Dec	Mar	May	Aug
Staff Responsible for Monitoring: Jessica McMullen Julie Patterson Trisha Gerdes				
No Progress Accomplished — Continue/Modify	X Discont	tinue		

Performance Objective 2: The Ford team, including families and community members, will work collaboratively to design service-learning projects to inspire and empower our school community to lead, grow, and serve through creating a campus culture of service and community.

Evaluation Data Sources: service projects, community based feedback surveys, technology documentation of projects and communication, activities and opportunities presented for families and communities, afterschool enrichment, survey data

Strategy 1: Service learning projects will be developed and implemented through community partnerships and the Ford		Rev	iews	
PTA so that all members of the Ford community will be able to speak to our district's vision, mission, and beliefs.		Formative		Summative
Strategy's Expected Result/Impact: Involvement of community within the school.	Dec	Mar	May	Aug
Creation of opportunities for students through community outreach are established.				
Alex's Lemonade & Million Mile %				
Ford Community Kindness Club (established and operating with parent/community support)				
Staff Responsible for Monitoring: Jessica McMullen,				
Julie Patterson				
Ford PTA				
No Progress Accomplished — Continue/Modify	X Disconti	nue		•

Performance Objective 3: Parents and community will have consistent communication so that they will be able to speak to our district's vision, mission, beliefs, and understand how the GISD Learner Profile and instructional practices drive and influence the work of our campus.

Evaluation Data Sources: completed communications, school messenger data, community involvement and response, survey data

Strategy 1: Ford parents and community will receive the "Mustang Messenger" a communication newsletter as well as		Rev	iews	
consistent weekly eNews bout Ford events, celebrations of learning, programs offered, staff spotlights, campus-wide		Formative		Summative
activities, processes, student & staff learning, and community partnerships.	Dec	Mar	May	Aug
Strategy's Expected Result/Impact: Increased parent understanding of school events and activities; increased engagement of community members and volunteers				
Staff Responsible for Monitoring: Jessica McMullen Ford PTA - Crystal Jacobs				
Strategy 2: Ford teachers will prepare and share classroom/school presentations for parent education about classroom		Rev	iews	
instructional practices, standards for teaching and learning, and feedback on learner profile attainment.		Formative		Summative
Strategy's Expected Result/Impact: Increased parent understanding of the GISD learner profile and how it drives	Dec	Mar	May	Aug
instructional decisions for learning; Increased collaboration between parents, students, and teachers. Staff Responsible for Monitoring: Jessica McMullen Jenna Shinners				
Strategy 3: Ford parents and community will have multiple communication avenues available to feel informed about		Rev	iews	
instructional resources, campus practices and events, and volunteering opportunities to enrich our school. Communication		Formative		Summative
avenues include: Ford website, School Messenger, Thursday folders, weekly school newsletters, Social Media platforms like Ford Twitter and Ford PTA facebook, and digital classroom mediums like SeeSaw or ClassDojo.	Dec	Mar	May	Aug
Strategy's Expected Result/Impact: Parents and community feel informed and knowledgable about campus events and activities; Survey results indicate that there is a common understanding of the learner profile, GISD vision, mission, beliefs.				
Staff Responsible for Monitoring: Jessica McMullen Vickie Thiel Lisa Torres				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Performance Objective 4: Ford staff will participate in the GISD Social Emotional Learning Cohort for 2020-2021.

Strategy 1: Ford Leadership Team will invest time in reading and reviewing the book Culturally Responsive Teaching and		Rev	iews	
the Brain and participate in small group discussions for learning and growth together.		Formative		Summative
Strategy's Expected Result/Impact: Connectivity to SEL work as a cohort and campus team.	Dec	Mar	May	Aug
	0%	0%	0%	
No Progress Accomplished — Continue/Modify	X Disconti	nue		

Goal 3: Leadership: Cultivate an adaptive system of empowered leadership where collaboration and problem-solving are our natural behaviors.

Performance Objective 1: Ford Elementary School will involve 100% of staff in professional learning and opportunities to lead their peers and colleagues at the campus and district level to develop, design, implement and refine campus systems and structures and teaching and learning activities.

Evaluation Data Sources: design team agendas, professional learning agendas and schedules, and survey data. campus climate survey information campus walkthroughs, lesson plans, increased staff involvement in leadership

Strategy 1: A team of Ford teachers and staff will contribute to lead and serve on the Campus Leadership Team and		Rev	iews					
Design Team. The design team will employ Schlecthy practices to further the district's moonshot, the campus's picture of		Formative		Summative				
success, and utilize the campus design team pathway for campus improvement and advancement of the Ford learning organization.	Dec	Mar	May	Aug				
Strategy's Expected Result/Impact: All Ford staff can speak to the Learner Profile and Design. All Ford staff have an understanding of student engagement and design qualities that help to drive PLC conversations and work. Increased staff engagement will deepen student engagement at Ford. Staff Responsible for Monitoring: Jessica McMullen Julie Patterson								
Strategy 2: Professional Learning days will be utilized for designing engaging work led by teachers at Ford with a focus		Rev	iews					
on engaging work, project-based learning, and student leadership/ownership.		Summative						
Strategy's Expected Result/Impact: Increased staff engagement in professional learning. Increase the number of staff leading professional learning for others on campus and within the district.	Dec	Mar	May	Aug				
Increased number of Ford teachers serving at the district level in curriculum writing and in teaching and learning leadership. Staff Responsible for Monitoring: Jenna Shinners Jessica McMullen Julie Patterson								
Strategy 3: A team of Ford teachers will receive training in Process Champions and help lead the campus in Capturing	Reviews							
Kids Hearts. The team will also serve on campus action teams to ensure alignment of practices to plan experiences,		Summative						
coordinate teacher coaching, and impact the campus with a positive culture and Capturing Kid's Heart climate.	Dec	Mar	May	Aug				
Strategy's Expected Result/Impact: Advancement in Capturing Kids Hearts strategies and methodologies at Ford. Teacher feedback will reflect a positive school culture and climate for staff and students. Teachers trained as Process Champions through Capturing Kids Hearts will share learning, teaching strategies, and building relationships with staff at Ford Staff Responsible for Monitoring: Jessica McMullen Stacy Crawford Julie Patterson								

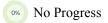
Strategy 4: All teachers and staff at Ford Elementary will serve and participate in a campus action team that makes		Revi	Reviews						
decisions, guides implementation, develops systems and structures, and leads feedback for improvement in areas of campus		Summative							
initiatives such as Campus Culture, Academic Engagement, Community Involvement and Engagement.	Dec	Mar	May	Aug					
Strategy's Expected Result/Impact: Staff Feedback will demonstrate high levels of engagement. Increase in amount of staff leading, sponsoring, and serving in campus-based events and activities for students, staff, and community.									
Staff Responsible for Monitoring: Jessica McMullen									
Strategy 5: The Ford Campus Leadership Team will include team leaders, specialists, and representatives from all content	Reviews								
areas to focus on creating, crafting, refining, and evaluating campus procedures, campus initiatives, and progress for		Summative							
improvement.	Dec	Mar	May	Aug					
Strategy's Expected Result/Impact: Staff will feel and see a consistent connection to the Strategic Framework. Staff feedback will show perceptions of high engagement and commitment to advancing the Learner Profile for students and the Strategic Framework. Staff Responsible for Monitoring: Jessica McMullen									
Strategy 6: Professional Learning Communities will be utilized to plan common		Reviews							
formative assessments, review student data to focus on		Summative							
student learning targets connected to standards, progress monitor student growth, and share/design teaching techniques for improved student engagement and performance.	Dec	Mar	May	Aug					
Strategy's Expected Result/Impact: Formative assessments, Student based products, walkthroughs, lesson plans, and analyzing of student work through protocols will demonstrate increased levels of student engagement and attainment of Learner Profile characteristics. Staff Responsible for Monitoring: Jessica McMullen Julie Patterson									
	X Discont	tinue							

Goal 4: Establish an innovative culture that encourages risk-taking, diverse thinking and meaningful exploration.

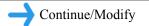
Performance Objective 1: Collaborative culture will be cultivated by administrative support designed through opportunities for professional development, coaching, PLCs, and consistent feedback where teachers feel safe taking risks and to design learning around students.

Evaluation Data Sources: Professional development opportunities attendance, PLC logs and agendas, walkthroughs, lesson plans

Strategy 1: Ford teachers will have opportunities for goal setting and feedback to invest in professional learning around		Reviews						
design to utilize the tool to design work for students to increase engagement and Learner Profile attainment.		Formative		Summative				
Strategy's Expected Result/Impact: In efforts to increase levels of engagement, design qualities will be included in	Dec	Mar	May	Aug				
teacher lesson design and planning. Learner Profile attributes will be evident in work students produce.								
Staff Responsible for Monitoring: Jessica McMullen Julie Patterson								
Strategy 2: Learning Design Coach will be added to the Ford staff to help provide additional support for teachers.	Reviews							
Coaching sessions will be developed and implemented for every teacher as an on-going conversation between teaching		Formative						
staff. Feedback meetings between every teacher and administration will provide opportunities for feedback, questions for growth, goal setting and reflection, leadership opportunities, and next steps to advance the Strategic Framework and	Dec	Mar	May	Aug				
Learner Profile for staff and students.								
Strategy's Expected Result/Impact: Teachers will have relevant and timely feedback about teaching, learning,								
growth, and leadership.								
Staff Responsible for Monitoring: Jessica McMullen								
Strategy 3: All Ford teachers will have opportunities to build campus leadership capacity through		Rev	Reviews					
			ormative					
campus leadership projects, chairs of committees, district level		Formative		Summative				
representatives and professional development designers and trainers for teachers.	Dec	Formative Mar	May	Summative Aug				
representatives and professional development designers and	Dec	1	May	-				
representatives and professional development designers and trainers for teachers. Strategy's Expected Result/Impact: action team agendas and work, survey data, participation and professional learning logs	Dec	1	May	-				
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representatives and professional development designers and trainers for teachers. Strategy's Expected Result/Impact: action team agendas and work, survey data, participation and professional learning logs Staff Responsible for Monitoring: Jessica McMullen Strategy 4: Ford teachers and staff will be encouraged and supported in pursuing grant opportunities for innovative teaching and learning ideas, systems, or resources.		Rev Formative	iews	Aug				
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Addendums

Ford ES

Early Literacy Board Outcome Goal (DRAFT)

The percentage of 3rd grade students meeting or mastering grade level standards on STAAR Grade 3 Reading will increase from 40% to 51% by August 2025.

		Yearly Target Goals													
2019 (Baseline)	2020 2021		020 2021 2022 20				2023		2024			2025 (Target)			
40%	COVID 42%		44%		46%		49%			51%					
	Closing the Ga							aps Student Groups Yearly Targets							
			African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More Races	Special Ed	Eco. Disadv.	Special Ed (Former)	EL	Cont. Enrolled	Non-Cont. Enrolled
	2019 (Baseline)		*	33%	41%	-	*	-	*	10%	12%	*	*	42%	33%
	2020 (COVID)		-	-	-	-	-	-	-	-	-	-	-	-	-
	2021		*	38%	45%	-	*	-	*	14%	17%	*	*	46%	38%
	2022		*	43%	49%	-	*	-	*	21%	23%	*	*	49%	43%
	202	23	*	49%	53%	-	*	-	*	30%	32%	*	*	54%	49%
	2024		*	55%	58%	-	*	-	*	44%	45%	*	*	58%	55%
	202	25	*	63%	63%	-	*	-	*	63%	63%	*	*	63%	63%

Early Numeracy Board Outcome Goal (DRAFT)

The percentage of 3rd grade students meeting or mastering grade level standards on STAAR Grade 3 Math will increase from 39% to 51% by August 2025.

		Yearly Target Goals												
	2019 (Baseline)	2020	2021	2022	2023	2024	2025 (Target)							
1	39%	COVID	41%	43%	46%	48%	51%							

Closing the Gaps Student Groups Yearly Targets

	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More Races	Special Ed	Eco. Disadv.	Special Ed (Former)	EL	Cont. Enrolled	Non- Cont. Enrolled
2019 (Baseline)	*	33%	41%	-	*	-	*	10%	24%	*	*	40%	33%
2020 (COVID)	-	-	-	-	-	-	-	-	-	-	-	-	-
2021	*	38%	45%	-	*	-	*	14%	29%	*	*	44%	38%
2022	*	43%	49%	-	*	-	*	21%	35%	*	*	48%	43%
2023	*	49%	53%	-	*	-	*	30%	43%	*	*	53%	49%
2024	*	55%	58%	-	*	-	*	44%	52%	*	*	58%	55%
2025	*	63%	63%	-	*	-	*	63%	63%	*	*	63%	63%